

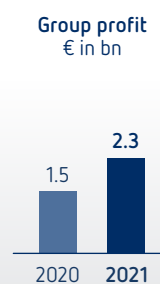
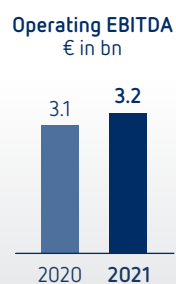
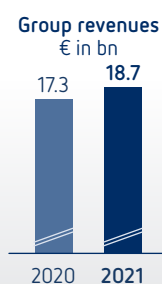
# Financial Year 2021 at a glance

€ in million	2020	2021
<b>Business Development</b>		
EBITDA margin in percent	18.2	17.3
Bertelsmann Value Added (BVA)	355	474
Investments	920	1,954
<b>Consolidated Balance Sheet</b>		
Equity	10,725	13,574
Equity ratio in percent	36.1	42.8
Total assets	29,704	31,714
Economic debt	5,207	3,475
Leverage Factor	1.9	1.3
Dividends to Bertelsmann shareholders	0	180
Distribution on profit participation certificates	44	44
Employee profit sharing	88	89

## Bertelsmann international



## The main key figures



## Facts of the business units



€6,637m revenues  
17,377 employees



€4,030m revenues  
11,979 employees



€1,051m revenues  
7,166 employees



€663m revenues  
1,025 employees



€5,035m revenues  
96,824 employees



€1,319m revenues  
6,804 employees



€283m revenues  
1,915 employees



€316m EBIT  
396 employees



## Financial Year 2021

“2021 was the strongest year in Bertelsmann’s corporate history. We achieved double-digit organic growth, the highest operating result since our founding, and the best Group profit since 2006. We will invest 5 to 7 billion euros in our Boost growth plans over the next few years.”

Thomas Rabe  
Chairman and Chief Executive Officer of Bertelsmann

## Outlook 2022

“Bertelsmann is in a strong financial position. For 2022, we expect a moderate increase in revenues, as well as an operating result that, before investments in RTL Group’s streaming business, will remain stable at record level.”

Rolf Hellermann  
Chief Financial Officer of Bertelsmann